

Texas Comptroller Leadership Circle Platinum Member

# HIGHLIGHTS of INTERIM FINANCIAL REPORT November 30, 2014 and BUDGET AMENDMENT REPORT for the December 16, 2014 Board Meeting (unaudited)

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Prepared by Business Support Services Division



## Posted on our website at

http://www.hcde-texas.org/default.aspx?name=013.BusinessHome

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http://www.texastransparency.org/local/schools.php



## **Business Office Message**

• Copy of the Business Office Newsletter is available at:



## INTERIM FINANCIAL REPORT (unaudited) GENERAL FUND Balance Sheet at November 30, 2014

	ACTUAL
<u>ASSETS</u>	
Cash and Temporary Investments	\$ 21,831,808
Property Taxes-Delinquent at September 1, 2014	971,717
Less: Allowances for Uncollectible Taxes	(29,152)
Due from Federal Agencies	(54,193)
Other Receivables	3,300,275
Inventories	105,653
Deferred Expenditures	-
Other Prepaid Items	24,665
TOTAL ASSETS:	\$ 26,150,773
LIABILITIES	
Accounts Payable	22,188
Bond Interest Payable	-
Due to Other Funds	-
Accrued Wages	868
Payroll Deductions	496,975
Due to Other Governments	1,281
Deferred Revenue	982,857
TOTAL LIABILITIES:	\$ 1,504,171
FUND EQUITY	
Unassigned Fund Balance	12,414,799
Non-Spendable Fund Balance	146,918
Restricted Fund Balance	117,019
Committed Fund Balance	1,408,000
Assigned Fund Balance	8,689,183
Excess(Deficiency) of Revenues & Other Resources	(2,073,371)
Over(Under) Expenditures & Other Uses	0.00.700.540
TOTAL FUND EQUITY:	\$ 20,702,548
Fund Balance Appropriated Year-To-Date	3,944,054
TOTAL LIABILITIES, FUND EQUITY, AND FUND BALANCE APPROPRIATED TO DATE:	\$ 26,150,773

## ASST. SUPERINTENDENT FOR BUSINESS SERVICES' MESSAGE As of November 30, 2014

#### The audited General Fund balance at 9/1/13 is \$24,815,013

Assigned: \$ 11,528,374 Unassigned: \$ 11,614,702

As of 11-30-2014, activity includes:

As year end adjustments are completed, a budget amendment will be submitted to the board for items assigned, restricted and committed that will roll forward into FY 2015.

Description	9/1/2013	Appropriated YTD	Estimated Balance
Non-Spendable	\$ 146,918	\$ -	\$ 146,918
Restricted	117,019	-	117,019
Committed	1,408,000	-	1,408,000
Assigned	11,528,374	(2,839,191)	8,689,183
Unassigned	11,614,702	(1,104,863)	10,509,839
Total Fund Balance	\$ 24,815,013	\$ (3,944,054)	\$20,870,959

## INTERIM FINANCIAL REPORT (unaudited) As of November 30, 2014

## **Financial Ratios**

- Level One Indicator of financial strength
- Level Two Indicator of efficient leverage
- Level Three Indicators of efficiency
- Level Four Indicator of revenue growth

## INTERIM FINANCIAL REPORT (unaudited) As of November 30, 2014 Indicator of Financial Strength



What is the percent of rainy fund balance?

**Working Capital Ratio** 

What is the cash flow availability for the organization?

**Unassigned Fund Balance** 

<u>.</u> \$12,414,799

Total G/F Expenditures \$9,925,434

**Total Current Assets Less Total Liabilities** 

26,150,772 - 1,504,170 =

\$24,646,602

Goal : Benchmark:

Danger:

> 30% of G/F Exp. 10% to 29% Under 10% Goal: >\$15,000,000

Benchmark: \$10M to \$15M

Danger: Under < \$10M

106% FY15

129% FY14

\$24M FY15

23\$M FY14

Details on Schedule 3

Details on Schedule 1

## INTERIM FINANCIAL REPORT (unaudited) As of November 30, 2014 Indicator of Efficient Leverage Reserves



#### **Unassigned Fund Balance Ratio**

How much is available in reserves?

#### **Debt to Income Ratio**

What is the ability of HCDE to cover its debt payments?

Unassigned Fund Balance \$12,414,799

Total Fund Balances \$24,646,602

Goal : >75% Benchmark: 50% to 75% Danger: <50% Annual Principal and Interest Payments on Term
Debt and Capital Leases \$0

G/F Revenue Less Facility Charges \$7,852,063 – \$1,424,433

Goal: <25% of annual revenue

Benchmark: 25% to <49% Danger: Under < 50%

50% FY15

55% FY14

0% FY15

0% FY14

Details on Schedule 1

Details on Schedule 5

## INTERIM FINANCIAL REPORT (unaudited) As of November 30, 2014 Indicators of efficiency



#### **Tax Revenue to Total Revenue Ratio**

How efficient is HCDE at leveraging local taxes?

#### **Indirect Cost to Tax Ratio**

How much dependency on indirect cost from grants?

**Total Tax Revenue** \$2

\$272,116

**Total Revenue** 

\$12,393,640

**Indirect Cost General Fund** 

\$220,537

Total General Fund Revenues

\$7,852,063

Goal : Benchmark: < 20% of revenue 20% to 30% More than 30% Goal : >5%

Benchmark: 2% to 5%

Danger: Under < 2%

2.2% FY15

Danger:

3% FY14

2.8% FY15

3% FY14

Details on Schedule 2

Details on Schedule 3

## INTERIM FINANCIAL REPORT (unaudited) As of November 30, 2014 Indicator of revenue growth



#### **Fee for Service Revenue Ratio**

How are revenues spread across All Funds?

## Fee for Service Revenue Growth Ratio

What is the market growth for fee for services?

**Total Fee for Service Revenues (G/F) \$5,671,154** 

**Total Revenues \$7,988,789** 

Goal: > 30% of annual revenue Benchmark: 10% to 29% Danger: Under 10% Fee for Services Current Year Less Fee for Services Last Year \$5,671,154 - 5,249,947

Fees for Service Last Year \$3,387,174

Goal: >3% + growth
Benchmark: 0% to 3%

Danger: Under < 0%

56% FY15

54% FY14

2% FY15

6% FY14

Details on Schedule 13-

Details on Schedule 13-

## FY 2014-15 FUND BALANCE – BUDGETED ACTIVITY

FUND BALANCE CATEGORY	Sept 1, 2014  Beginning  Unaudited	September	October	November	Est. F/Bal 8-31-15
Inventory	120,424				120,424
Asset Replace Schedule	1,500,000	(591,173)			908,827
Bldg & Vehicle Replacement Schedule	1,475,000	(186,650)			1,288,350
Carryover encumbrances	237,958				237,958
Deferred Revenue – HP Schools	103,300				103,300
Deferred revenues	26,494				26,494
Emp. Retire Leave Fund	1,250,000				1,250,000
PFC Construction	1,200,000				1,200,000
Early Childhood Intervention Funding	1,100,000				1,100,000
Insurance Deductibles	500,000				500,000
NEW Payroll System	295,000				295,000

## FY 2014-15 FUND BALANCE – BUDGETED ACTIVITY

FUND BALANCE CATEGORY	Sept 1, 2014  Beginning  Unaudited	September	October	November	Est. F/Bal 8-31-15
PFC Lease payment	807,915				807,915
Preschool Preparedness Initiative Program	1,500,000				1,500,000
Program start up	50,000				50,000
Local Construction Fund 170	1,776,368	(677,246)	(1,099,122)		0
QZAB Renovation Projects	117,019				117,019
QZAB bond payment	697,833				697,833
Safe & Secure Schools Project	285,000	(285,000)			0
Unemployment Liability	158,000				158,000
Total Reserves:	13,200,311	(1,740,069)	(1,099,122)		10,361,120
Unassigned:	11,614,702	(474,047)		(630,816)	10,509,839
Total Est. Fund Balance:	24,815,013	(2,214,116)	(1,099,122)	(630,816)	20,870,959

## GENERAL, SPECIAL REVENUE, DEBT SERVICE FUNDS AND INTERNAL SERVICE FUNDS

#### Revenues

### Budget to Actual at November 30, 2014

Fund	Budget	Received/Billed	%
General Fund	\$ 50,256,938	7,852,063	16%
November is the end of the 3rd month or <b>approximately 25%</b> (	of the fiscal vear.		
(1) This amount includes accounts receivable billed.	, ,		
Special Revenue Funds	37,074,465	2,994,015	8%
Most grant periods differ from fiscal year. (2) Grants are on monthly reimbursement basis; subsequently billed			
Debt Service Fund	2,534,231	-	0%
(3) This fund has activity in February (interest and principal pa August (interest only payment).	yments) and		
PFC Fund	_	_	0%
Trust and Agency Fund	-	987	0%
Worker's Comp. Fund	464,082	122,181	26%
Internal Service Fund	5,779,058	1,424,394	25%
Total as of the end of the month	\$96,108,774	\$12,393,640	13%

## INTERIM FINANCIAL REPORT (unaudited) GENERAL, SPECIAL REVENUE, DEBT SERVICE FUNDS and INTERNAL SERVICE FUNDS

### **Expenditures**

### Budget to Actual at November 30, 2014

Fund	Budget	Encumbered/Spent	%
General Fund	\$54,200,992	\$9,025,434	24%
(1) Encumbrances as of the end of the month total.		3,014,887	Encumbrances
November is the end of the 3rd month or approximately 25	<b>%</b> of the fiscal year.		
Special Revenue Fund	37,074,465	5,601,885	27%
(2) Encumbrances as of the end of the month total.		4,403,056	Encumbrances
Most grant periods differ from fiscal year.			
Debt Service Fund	2,534,231	-	0%
(3) This fund has activity in February (interest and principal	payments) and in		
August (interest only payment).			
PFC Fund	-	-	0%
Trust and Agency Fund	-	2,918	0%
Worker's Comp. Fund	464,082	49,959	11%
Internal Service Fund	5,779,058	2,456,334	43%
Total as of the end of the month	\$100,052,828	\$24,554,473	25%

FY 2014-15 Donations Report All Funds as of November 30, 2014

MONTH	CASH	IN-KIND	TOTAL
September	\$665	\$475	\$1,140
October	\$400	\$108	\$508
November	\$1,500	\$4,150	\$5,650
December			
January			
February			
March			
April			
May			
June			
July			
August			
Total:	\$2,565	\$4,733	\$7,298

## FY 2014-15 Donations Report All Funds as of November 30, 2014

								\$0.00 \$ <b>5,650.00</b>
								\$0.00
Kelly	Colleen	Accelerate Learning	HCDE	Instructional Support Services	Silver Sponsorship for RT Garcia Early Childhood Winter Conference	\$1,500.00		\$1,500.00
Sponsors								
Smallwood	Pam	Spectra Energy	HCDE	Technology, Adult Education, Special Schools	, 21 Toner Cartridges		\$4,150.00	\$4,150.00
Donors								
Donor Last Name	Donor First Name	Organization/Division	Site	Sponsored Division	Description of Donation	Cash Totals	In-kind Totals	Totals
		BEHALF OF HCDE DIVISIONS  November 1st through N	ovembe	r 30th, 2014				
		CENTER FOR GRANTS DEVELOPMENT ON						

Legend: HCDE=Harris County Department of Education

## INTERIM FINANCIAL REPORT (unaudited) TAX COLLECTIONS COMPARATIVE ANALYSIS Fiscal Year-To-Date at November 30, 2014

## See Tax Calculator at → <a href="http://www.hcde-texas.org/default.aspx?name=TaxCalculator">http://www.hcde-texas.org/default.aspx?name=TaxCalculator</a>

	Certified	October	November
	ADOPTED	ADOPTED	ADOPTED
	TAX RATE	TAX RATE	TAX RATE
Proposed Collections Tax Year 2014	0.005999	0.005999	0.005999
Certified Taxable Value per HCAD *	\$ 312,291,342,203	\$ 340,748,837,086	\$ 345,799,791,150
Values under protest or not certified	34,534,477,690	10,384,803,094	5,524,440,711
	346,825,819,893	351,133,640,180	351,324,231,861
/ Rate per Taxable \$100	3,468,258,199	3,511,336,402	3,513,242,319
X Tax Rate	20,806,081	21,064,507	21,075,941
X Estimated 98% collection rate	20,389,959	20,643,217	20,654,422
•			
Delian and Too Callerday			
+Delinquent Tax Collections	270,000	270,000	270,000
+Special Assessments	10,000	10,000	10,000
+ Penalty & Interest	130,500	130,500	130,500
<b>Estimated Current Tax Available</b>	\$ 20,800,459	\$ 21,053,717	\$ 21,064,922

## INTERIM FINANCIAL REPORT (unaudited) TAX COLLECTIONS Fiscal Year-To-Date at November 30, 2014 (3rd month/12 month)

TAX YEAR 2014 COLLECTION SUMMARY						
DECORIDATION	BUDGET	CURRENT MONTH	VID	BALANCE	Y-T-D %	
DESCRIPTION   REVENUES:	BUDGET	Y-T-D	(OVER) / UNDER	OF BUDGET		
Current Tax	\$21,243,775	271,111	271,111	\$20,972,664	1%	
Deliquent Tax *	270,000	20,484	48,477		18%	
Penalty & Interest	130,500	11,087	27,739	102,761	21%	
Special Assessments and						
Miscellaneous*	10,000	287	1,004	8,996	10%	
Subtotal Revenues:	\$21,654,275	302,968	348,332	\$21,305,943	1.6%	
DESCRIPTION	BUDGET	CURRENT MONTH	Y-T-D	BALANCE (OVER) / UNDER	Y-T-D % OF BUDGET	
EXPENDITURES:		-				
LESS: HCAD Fees	\$155,000	\$0	\$37,552	\$117,448	24%	
LESS: HCTO Fees	400,500	7,567	8,683	391,817	1%	
Subtotal Expenditures:	\$555,500	\$7,567	\$46,235	\$509,265	8%	
Net Tax Collections:	\$21,098,775	\$295,401	\$302,097	\$20,796,678	1.4%	

a) 2014 Tax Rate = \$0.005999/\$100 Property Assessment/Appraisal - --> Annual Tax on a \$200,000 - \$40,000 = \$160,000/100 x .005999 = Residential Property = \$9.59 (net of 20% homestead exception.)

b) \$555,500/\$21,654,275 = 2.5% Collection and assessment costs

## INTERIM FINANCIAL REPORT (unaudited) TAX COLLECTIONS Fiscal Year-To-Date at November 30, 2014 (3rd month/12 month)

	SCENARIO (1) APPRAISED VALUE HCAD		SCENARIO (2) OWNER'S VALUE OWNER REQUESTED	CC	SCENARIO (3) EST FINAL VALUE DMMITTEE RECOMMENDED	
Property Use Category Recap-Certified To Date - Report:  Taxable value	\$345,799,791,150		\$345,799,791,150		\$345,799,791,150	
PLUS: Uncertified Roll Summary Report: Scenario (1) Appraised value Scenario (2) Owner's value Scenario (3) Estimated final value	9,500,105,767 - -		9,209,043,280 -		- - 5,524,440,711	
Total taxable value, Certified and Uncertified:	\$355,299,896,917	(A)	\$355,008,834,430	(A)	\$351,324,231,861 (A)	
Calculate Interim Current Tax Revenue Estimate:						
1) (A) divided by 100	\$3,552,998,969	(B)	\$3,550,088,344	(B)	\$3,513,242,319 (B)	
2) Current Tax Rate	X 0.005999	(C)	X 0.005999	(C)	X 0.005999 (C)	
<ol><li>2014 Interim Current Tax Revenue Estimate,</li></ol>						
at 100% Collection Rate, (B) X (C)	\$21,314,441	(D)	\$21,296,980	(D)	\$21,075,941 (D)	
4) Interim Tax Rev Estimate @ 98% Collection Rate:	\$20,888,152	(E)	\$20,871,040	(E)	\$20,654,422 (E)	
Comparison of Interim Tax Rev Estimate @ 99% Collection Rate with Interim Current Tax Revenue Est: Interim Current Tax Revenue Estimate Over/(Under) Current Tax Revenue, Currently Budgeted:						
Interim Current Tax Revenue Estimate (E)	\$21,101,296	(E)	\$21,084,010	(E)	\$20,865,181 (E)	
LESS: Tax Revenue, Currently Budgeted	\$21,243,775	(F)	\$21,243,775	(F)	\$21,243,775 (F)	
Total Interim Current Tax Revenue Estimate Over/(Under)						
Current Tax Revenue, Currently Budgeted, (E) - (F):	-\$142,479	:	-\$159,765	:	-\$378,594	
Total Current Tax Revenue Received,						
November 2014, 1995-571100**:	\$271,111	:	\$271,111	;	\$271,111	

## DISBURSEMENTS – ALL FUNDS November 2014

DESCRIPTION	DISBURSEMENTS	AMOUNT
All Funds	574 Checks	\$1,697,619
P Card – October 2014	444 Transactions	\$75,875
Bank ACH - payroll liabilities	3 Transfers	\$1,459,348
	Total:	\$3,232,842

#### Notes:

- (A) All Purchase Orders and Payment Authorizations are reviewed before disbursement.
- (B) All Procurement Card charges are reviewed by cardholder, supervisor, and business office staff each month.
- (C) A report on CH Local expenditures is included in the monthly report.

### **Segment Division Data**

### As of November 30, 2014

BUDGET MANAGER TITLE	Revenues	Tax Subsidy	Expenditure and Encumbran	Includes Tax subsidy Variance	w/o Tax Profit Ratio	Profitability Variance
Alternative Certification	\$ 74,972	\$ -	\$ 97,836	\$(22,864)	-30%	\$(22,864)
Choice Partners Cooperative	624,779	-	741,375	(116,596)	-19%	(116,596)
Records Management	492,797	-	448,255	44,542	9%	44,542
Special Education - Therapy Services	1,957,558	-	2,204,888	(247,330)	-13%	(247,330)

## HIGHLIGHTS Of BUDGET AMENDMENT REPORT



## December 16, 2014 Board Meeting

(unaudited)



### **Amendments**

General Fund = \$0

**Special Revenue Funds = \$452,031** 

## FY 2014-15 BUDGET AMENDMENT REPORT December 16, 2014 General Fund

**GENERAL FUND (199)** 

#### Department Wide \* Superintendent's Office

Increase expenditures-Supt's Office-Special Project-Funds transferred from Department Wide Budget

10,000

Decrease expenditures-Department Wide-Special Project-Funds transferred to Supt's Office Budget

(10,000)

Total Department Wide & Superintendent's Office

0

**Total GENERAL FUND:** 

\$

## FY 2014-15 BUDGET AMENDMENT REPORT December 16, 2014 General Fund

#### SPECIAL REVENUE FUND

Cooperative for After Schools Enrichment (CASE)	
Increase revenues & expenditures-Federal Partnership Roll Over Budget from FY 14 (Fund 288-2)	
Increase revenues & expenditures-Federal Partnership Roll Over Budget from FY 14 (Fund 288-3)	84,049
Decrease revenues & expenditures-Federal 21st Century Cycle 7 Adjust Roll Over for FY 14 (Fund 265-5)	71,024
Decrease revenues & expenditures-Federal 21st Century Cycle 8 Adjust Roll Over for FY 14 (Fund 266-5)	(35,359)
Decrease revenues & expenditures-Federal Americorps Adjust Roll Over for FY 14 (Fund 255-5) Increase revenues & expenditures-Local Houston Endowment Adjust Roll Over for FY 14 (Fund 463-4)	(15,997) (349)
Increase revenues & expenditures-Local City of Houston Set Up Budget for New Grant (Fund 467-5)	36
Increase revenues & expenditures-Local AmeriCorps Set Up Budget for New Grant (Fund 497-5)	550,000
Total CASE	4,000
Total CASE	657,404

## FY 2014-15 BUDGET AMENDMENT REPORT December 16, 2014 General Fund

#### Texas Virtual Schools Network (TxVSN)

Decrease revenues & expenditures-TxVSN Budget FY 15 Adjust New Year Funds (Fund 383-5)

\_\_\_\_\_\_(5,120)
Total TxVSN \_\_\_\_\_\_(5,120)

#### **Early Childhood Intervention (ECI)**

Decrease revenues & expenditures-Local ECI-MOE Adjust Budget to Revised Contract FY 15 (Fund 481-5)

Total Head Start (200,253)

**Total SPECIAL REVENUE FUNDS:** 

\$ 452,033

(200,253)

I certify that the foregoing information is true and accurate to the best of my knowledge.

/s/ Jesus J. Amezcua, RTSBA,CPA, Ph.D., Asst. Supt. for Business Support

<u>Services</u>

/s/ Rosa Maria Torres, RTSBA, Chief Accounting Officer

/s/ John Weber, MBA, RTSBA, Accounting and Reporting Compliance
Officer

/s/ Antonia Yvette Hamm, RTSBA, Accounting Manager



Q & A



Texas Comptroller Leadership Circle